Asea Brown Bover
to cut 7,000 more
jobs this year
Asea Brown Bover, the world's lirgest power


 Ford of Euroros head nghts movo: Ford,

保

 us heas for
Us head for Nafta teams: The head of the
Clinton adiministration's lobbying effort for the North American Free Trade Agreement was Lor-
mally nammed as mayor Richard Daley.
Brazil wages Lawn Brazirs economics team
has achieved a t turnaround in govermment legislstion on wage adjustrinents. with conerumens legisisg percentage polnts below the inflation rate instead
of adjustments of 100 per cent $P$ Page 4
 an eariy settjement to the conmincsed hopen of the start of talks on the republic's ethnic partition
thvoiving the presidents of Serbia and Croatia.
Page 2

 5117 m th the ulus. Page 12
Mannesmana; the diversified engineerine aring the recent rally in the Cerman stockmanket.
 exr on year. Page 13 .
 after a strong recovery in firsthaifin ret migcome
Sony, the consumer electronics sroup, suffiered.
a 36 per cent
at per cent drop in insturt dated operating income to y25.33n (\$px99.3m) as nd the strength of the yen. Page 15
Hutchison Whampoa, Hong Kong's largest
 1 T HK 575 mm year on year. Page is
Charged with murder on hlgh seast A driting in the North Sea was charged mim Denmarrk
rith the murder of ive shipmates on the high xitb th
seas.
Turkey soekss reopening of tray pppelline:
Turkey is to urge the UN to lift sanctions on
 Oll companies in Azer taiks: Negot tarions have resumed between a group of eleght forelign
oil companies and officials from Azerbealjan over an sompanis develomentinicial the capsian Sea, stalled
by recent political turmoil. Page 4 by recent political turmoil. Page 4
Texas Instrumponts annoumced plans to build
one of the world's largest semiconfactor plants Dallias, Texas. Construction will beenim this (z506m) and sibn over the next Ivva years. Page 14 STrock manker movicks


 Lenoon money




## Barclays chooses non-banker

## Taylor as chief executive



CTHE FINANCIAL TIMES LIMITED 1993 NO 32,145 WOek No 33 LONDON - PARIS - FRANKFURT - NEW YORK - TOKYO

| Paris | fahour minister who unveiled the 35 - |
| :---: | :---: |
| FRANCE yester | point patan, saic it was aimed at address- |
| create jibs | French fabour market. it would cut the |
|  |  |
| he labour market. | part-time employment and ease rigidi- |
| ing unemploym | The princlpal measures include the |
| nds |  |
|  |  |
|  |  |
| Balladurs centrertight RPR-ITF |  |
| tion government. Reducing ure |  |
|  |  |
|  |  |
|  |  |

## Fed intervenes to stem yen's rise and lift dollar




Tokyo biit, Page 2
US trade deficie., Page
Bonds. Page 16

## France launches five-year plan to create jobs

$\qquad$

uation is likely to push unemploymen
higher for several months yet.


 production was 0.3 per cent below: the
Irst uarter.
Unaion leades. who will discuss the
plan with Mr Balladur next month apressed opposition to the proposals




Israel retaliates after attack




 MORSE

## In 1976, this cost $\$ 19,000,000$.

## $=$

TAST Febriary, a Cray-1 supercomputer was livermore laboratory in 1976, it cost $\$ 10 \mathrm{~m}$. Its processing power was equivalent to Sun's new SPARCstation 10 multiprocessing workstation (pictured above).
Now the world's fastest desktop MP workstation is available from Morse. And it doesn't need liquid nitrogen to cool it. Sun SPARCstations are denigned for commercial use. Toy use Sons unusiry over 5000 ready rade applications.

Morse Computers know how to apply this to business applications. At a saving of $\$ 18,960,000$. We would like to show you huw. For details, pleuse phone Richard Styles.


Armed conflict risks overtaking diplomatic peace efforts, writes Julian Ozanne in Jerusalem


Setback for Taiwan president


 progresstive politicians, witites
Denatis Enstarfh from Taxipes.
of the Of the president's 210 nomil-
 partr Hsieh Shen-shan, deputy
secretery general of the party.
said that, tracing a new situa.



Indonesian
finances hit by yen surge

Aids saps the vitality of Uganda's economy
Leslie Crawford reports on the many family tragedies making a national disaster




#### Abstract

surplus labour will not alleviate the problem in ube log rum. he seys. Mr Manuel Pinto tbe director of Uar Manuel Pinto tre drector of Uas resisids Control Programue. himselt to the fact that nas resisped himself to the fact that the disease will continue to be he main killer in Uganda fur the foreseet  maniest itseli, so we are a long way away from seming the reversal or the epidemic, or the fruits of our ureven-  infection varies from 5 per cent in some rural aras to 03 per cent in urban areas, and according to to ogvern. ment data it it stidi rising. "Children are our window of hope." Mr Pint sys. "We are trying to edir cate those betwen the abes of Ive and s." so taat they are kept free from Ahne prublem is corppounded by the practice of polygamy and the low stapractice of polygamy and the low staz- tus of yomen in unanan societ. But siowly. Mr Pinto believes. the goverr-  side is on the wame, and people are using condonx.


## US airlines face 'creeping crisis'



## Amazon tribal 'massacre'

,yminsin bame

 moll
 hidemand most populus
 dren were reported as decapi-
tated hy machetes et the
temote settiement of Haximu in the nortbern state of
Roraima, ectording to offcials
of the National Imdian Founda.
 five or sis Y Yanomami were
murdered in the same revion
The motive for the tribal ilil. hogs is unknown hat there bas
loog been tension between the
oorimpins and the yano. rami, whose lands eucompass what wre thought to be some of
the world's richest mineral
deposits. Two years ago, after interma.
tonal pressure, the gover.
leent deeclared a
 reserve to protect the esti-
mated 9.000 remaining Yano
namul and expelled the tholdmi. mamil and expelled the goldmi.
ners, wbo were bringing nors.
volene, disease and pollution
into the area.


Brazilians curb wage adjustments




## Delays in Taiwan Aerospace joint venture, concedes BAe

Focus of S Africa reforms shifts to

BRTTISH Aerospace conceded
yesterday that talks on finaisng the arrangements for ${ }^{3}$ Triwan Aerspace Corporation
TAC) were takking longer TAC) were "taking lon
han we bud anticipated.
BAe, which the Baid. which three weeks ago erraints, was responding to to homiche minister, hare vice said the
heal could still collanse Mr Yang has been closely Mroved in the establistishent If the venture and hlamed dir-









50.50 venture making the RJ
fanity or refional
fasterger

Philip Gawith on the revised offer to be presented to Gatt



$\qquad$


EC and Turkey in law harmony talks

By John Murray Brown in Ankara TURKEY and the Earopean

Commanity are negoizizay



 and eastern Buropeen coul
tries
Average protection rates for Average protection rates for
BC Indinstrial
Enands are
around 15 per cemth, accorilime

 kyties on EC Evods to zero an
dadiopt the commanity's com-
and amon external tarili


## US seeks less chip reliance on Japanese



Semiconductor resin maker to raise prices


- Concern at poor truck figures Export production down 16\% Job losses at Peugeot


# Faling. Curopean sales hit UK car output 

he fall in Font in in car sales in
CKtinental Europe has thrown
Cter prouction into after production into revers 18 months of almost terrupted grow th almost to thinh hijh:
eet levels for nearly 20 yeary
Short-time
 the UK car industry pand tiere
was also mounting concere,
yestertiay ovoru a further siarp deterior over a a further s.ioap he already depressed coinimer-
Statsticless stoctoring a do.88 per



登促



## Initial radio

 contracts won by rival groups

Unions seek coal summit after pit collapse


## Private data illegally used by many companies

## Motorola plans $£ 50 \mathrm{~m}$ expansion in Scotland <br> Dy James Cuxton, Scotitsh Correspondent

Britain in brief
 Office and the Department of
Social Securitys hanefit
agency that will cost s15um Social Security's henefit
agenccy that wrill cost s150m to
install nationaly.
 Universities
urge reform of funding
$\qquad$
$\qquad$ Wwards their tuition becanse
a lack of money is denying places to thousands of ynung
people.
In autspoken statement, Spending on he Committee of Mceechancel-
lors and Principals said that tourism rises thonsand of of yans said that
are being denied a oniveple





## US group to

 CPP (UK), the US food group,is to move production of its
Korm brao of soup and cubes from Paisley. near GlasEow, to its more modern
French and Italian plants to As many. 345 out of the 4919
jobs at CPCC: Paisley ohs at CPC :s Paisley
operationsare to be lost. The company intends to
expand propuction of the
Knorr product range at Dup
proielmim in France and
guieth in guieth in litrance Paisley win.
continue to produce Hell-

## Anti-fraud

 scheme planned Barcode scanners are to bemohillsed as a high-tech reapon against benefit framd




Auniciac canson:



$$
\begin{aligned}
& \text { gally } \\
& \text { priva } \\
& \text { to } \\
& \text { Aud } \\
& \text { Audi }
\end{aligned}
$$

$$
\begin{aligned}
& \text { ser } \\
& \text { wide } \\
& \text { wide } \\
& \text { the } \\
& \text { Data }
\end{aligned}
$$


rate- Fillure by qualifying data
users to register inioder the Act Motorolas, the US
electronics group, is to spen
E50m
 uctor plant at East kumbron That it calls -exceptiona
Themand" for ity product.
The expansion will mean the The expansion will mean the
creation of 108 jobs. taking the
workforce to more than Workfore to more than 2.000
It follows the completion of
s40m expascion project whicich

$$
\begin{aligned}
& \text { for } \\
& \text { ens } \\
& \text { the }
\end{aligned}
$$ iave right of access to the

information, whilich can hee
amended or erased if inaccu-
rate. is a mixinial offerce
The NAO reports
research by \&40m expansion project whi
weas announced just over
yeata amo
The new project. whi year ago new project, which
involves instatiling enew equip
ment and buildige extra clean



250,000 is thought to be a con-
servative oone.
Under the . Aata users
cannor use or disclose informa-
tion other than for strictly cuits
cupe investment also involves
expandings to accelerate pro

 production capacity will
increase by to to per cent
some of the extra demand is screase of the extra dermand
Sor semiscranductors or ive in
telecommumications equipment telecommamications equipme
such as molle telephone
especialy from tcina
Eastern especialy from China and
Easteran Errope. Theere is als
strong demand form
sonal computer and workstat sonal compster and workstat
inn markess. and form the mar
ket for automotive products.

Executives count cost of staying in business



 Aitat mitote tox Sud




| Cosion of dome wsums m Europe |  |
| :---: | :---: |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |



MANAGEMENT


| BUSINESSE |  |
| :---: | :---: |
| Touche Ross |  |
|  | King Taudevin \& Gregson Group (In Administrative Receivership) l'he Joint Adminisirallve Receivers, U. J. Watts and N. J. Dargate, offer for sale Ihe buslness and assets of the above Group. Tite King Taudevin \& Gregson Group undertakes major coniracts for the bullding and Installallon of glass furnaces throughoul the world. The Croup has the capability 10 undertake design, supervision and conitract namagenent of new furnaces togeiher wilh lurnace - Gromp turnover approsimately EII million <br> - Very experienced and technical workforce <br> - Modern long leaseltuld office and workshop accommodation <br> - Ample car parking. $\qquad$ <br> lity |
| $\begin{gathered} \text { Touche } \\ \text { Ross } \end{gathered}$ |  |
|  | Kirby's Engineers Limited (In Administrative Receivership) <br> The Joini Adminisirative Receivers, J. B. Atkinson and d. P. Peters, offer <br> E Long established manufaclurers of machinery for sheet plants <br> - Cumover in last financlal year $\mathbf{£ 2 . 5 m}$ <br> Substantial EC cxports. <br> pproximately 40,000 sq. fl. of leasehold property. <br> Substantial order book <br> [nlerested parties should contact Joe Alkinson, the Joint AdmInistralive Receiver, or Richard Hemmings itt the address belows. <br> Coliswre Gate, 2 Colmure Row, Birminghain 83 2BN. Fel: 0212002211 . Fax: $02123 \dot{1} 1513$. |



CATERNG Burchers
 Sonamix


## A source of best practice

 Treateman mow










 of geater interaction






 multiannuua contracts

 Tim Dickson

John Griffiths describes how Toyota's working practices transformed one of its UK car components suppliers Driving out the

*


|  |  |
| :---: | :---: |
|  |  |
|  |  |
|  |  |
|  |  |
| 隹 |  |
|  |  |
|  |  |
| R.4;67-2 <br> Onder to Show 10 tice <br>  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
| (3) All anawering papera filad paramani to parigraph (2) above ahail be momix miman |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
| (RUSINESSES FOASAT |  |
| Appear in the <br> Financial Times on Tuesdays, Fridays and Saturdays |  |
| For further information or to advertise in this section please contact |  |
| Kari Loynton on 0718734780 or Melanie Miles on 0718733308 |  |
| Hincin mims |  |




JF IN CHINA








Chir Invesment Company Limiued esabbished in 1987 Io invest directly is - Jardine Flening office comblished in - Jandine Fieming office ess. - Full corporace and financiul consulative services so oversess companies interested in investing in cring - indedepth research inno China's economy

- Underwriiding and dealing licences in stockkmarkers.

THE ONLY COT
AVAILABLE FOR BEN
WAS THE ONE HE NEVER USED


St
团

Ben was a much wanted baby.
From the moment his parents knew he was on the way, they planned for him.

They planned his oursery, his school, his whole future
Ir seerned as if Ben knew all this - that he was as eager as his Mum and Dad for his birth.
Too eager, because he arrived 16 weeks early. Born in a hospital thar didn't have an available intensive care cos.

The doctors did their best. They made countloss phone calls to other hospitals, trying to find a free incubator that would save his life.

Eventually they found one - fifty miles away. Just ten mides too far.

Because Ben died in the ambulance on the way to the hospical; to the nurses, doctors and equipment that could have saved him and given him a healthy life.
BLISS is the only national charity that provides the pment and the staff training to save the lives of
babies like Ben. babies like Ben.
Please help us.
baby win the race for life. Thank

## BLISS


ould like to hel BL ISS
Plesese accept my donation of:
Plesse accept my donation of
$\square \in s$
$\square$


## I endow Cush: $\square$ Chryur: $\square$ Powal Orider $\square$



## THE PROPERTY MARKET

## The heat is still on




PEOPLE
'One-company man' for Courtaulds Textiles



Upheaval at


Non-executive directors OM Michall Waller ch charman

$\qquad$


 NOTICE PUBLISHED BY THE SECRETARY OF STATE UNDER SUBSECTION










WATERLOO PLACE ST JAMES, SW1

## Marble Lined Banking Hall -

 $800 \mathrm{sq} \mathrm{ft}+2,600 \mathrm{sqfit}$ offices. To Let Te: 0714990866 Ref. RS

BRUSSELS Office building 6,200 $\mathrm{m}^{2}$ $6,200 \mathrm{~m}^{2}$

9 year lease to | Belgian Govemment. |
| :--- |
| Tel. $32 / 2 / 375.53 .14$ | Fax. 32/2/375.53.06

## 7/2ACRE PRIME S S. HANTS.





Commercial Property
appears cvery Friday in th Financial Times

Wai-Fuog Chcung
in London
on 0718733574
JoAnn Gredell in
New Yorkon
2127524500


## London, 29 \& 30 September1993

## The Financial Times sixth annual conference on the World Mobile Communications industry will be held in London on $29 \& 30$ 

Issues to be addressed include: GSM - an unquaififed sitceess for Europe?

- Bridging the gap between ausiness and a residential

Developments inghtrequéncy cellular services,
PCS, PCN \& DCS $800^{2}$

- The market for LEOS

Speakers include:
Mr George Schmitt
GSM Memorandum o GSM Memorandum of

Mr John C Carrington

## Mr Bruno Lasserre

Ministry of Industry, Posts,
Telecommunications \& Exterior
Telecommunications, France

## Mr Michael Martuza

## Mr James Hobbs

BellSouth Mobile Data
Arranged in association with Moblle Communications

## WORLD MOBILE

COMMUNICATIONS
$\square$ Please send me conference details
Please send me details about extibiting at the
confcrence onference
[5]

| finactalines |
| :---: |
| CONERENCEES |

Mr Dennis H Lelbowitz
Donaldson Lufkin \& Jenrette
Mr Seth Myrby
Swedish Telecom Radio
Dr Wolf-Achim Seidel
Federal Ministry of Posts and
Commerce, Germany
Mr Richard Goswell
Mercury One-2-One
Dr Tim Howell Commission of the European
Communities


## ARTS

Reich's 'The Cave' reaches London








-



Grown-up graffiti

## Michael Glover on Jean-Michel Basquiat



 Sitind
















|  |
| :---: |
| but |
| 退 |
|  |
|  |
| milus |
|  |
| Thest |
|  |
| , bf |
|  |




## Iggy Pop 25 years on






Caroline O'Connor, Guy Oliver-Watts and David Dale


## This Shakespeare travels well

$1-1$


## INTERNATIONAL GUID





 Noupoporitan cooast by mownigh
Ends Aug 30 Also Art and Ends Aus 30. Also Art and
Architectur. Fichard Meier and
Frank Stelle: scale models and rank Seleil: scale models and
plans relating to the succosstul
musemus built hy Mer alongside the huge,
ganshidy-choured geometras work
ol Stella, his lite-long finienc. Ende Ausela, his ilite- Tues S Michele a Ripa Borghese
Collection: worke by titian, Corection: worke by Hilan,
arners, on showene, Raphael and others, on show in this
deconsecrated church while the
villa in the Borghesege gardens is being restored. Ends
VALLE D'AOSTA VALLL D D'AOSTA
Seint-Benin Centre Archaeotagical M Museum Gauguin exhibition aims to show just why oxhe Britany of Pont-Aven end Le
Pouldu was a chosen land tor
 Bemerd and Paul Serssier. Ends
Nov 7
Natan WASHINGTON Airshhorm Museum Jean Dubutfet 97 paintings, sculpures and
assemblages by the unconvenionel
20th century French artist. Ends assemblages by the unconvenional
20th century French artist. Ends
Sep 12. Dialy
Phillips collection A Dialogue with Nature: patt three of a series devoted to nine contemporary
sculpors. Ends Oct 10. Daly


the govermment:
Besides
the
Besides ine recommended
twayser exemplon from tue
transontasem


B" B=․․






## Out of pocket for making the grade

John Authers says good A-level results may mean students paying more for university education

 che red beprovided by bethe the
Treasury ir private banks.
















$\rightarrow$ - $\quad \div$

## LETTERS TO THE EDITOR

## Number One Southwark Bridge, Londor SEI 9HL. <br> Fax 071873 5938. Letters umansmitred should be clearly typed and not thand wititen Prease set

Speculation an inevitable result of ERM
 entente that remains lusiver
(August 121 , coocludes that the
French and French and Anlolosaxon views
about currency speculation are about currency spectuabion are
in sharp contrast with each another. The French treat spee.
luatlve activity as mmoral
whereas Anglo-saxos commtries whereas Anglo-saxon cometries
conider
interral part of tefitime free-markerket
process.
The ink had not yet dried on
your edit orial before Mr your editorial berore,
Edourd
Bailadur, France's
rime minister, connurmed your rime mimister, con the evening
thesis. madeed on
of Ausut 12 Mr Balladr cont $o f$ August 12 Mr Balladur castr
gated speculators and called for reforms to clamp down on
them Presldont Francois Mit.
terrand joined the . ur the nextd the French cho
-1 find it insane and he sald: 1 find it it insane and immmoral
that speculton, using billions of dolars, can have its way
agains states representing
their peopple's Interests and
Putting the case for self-interest
 tax cuts would benenit the poor
throug "trickledown". Now it
is oimproved
encentives for nutrepreneurs"
However, is his article "The
 umwititiggly confirms the suspi.
cions of those who think such arruments are simply a cloak
for naked sell tinterest on the part of the jouralists and
other professionals who advo-
cate them
cate them
A an ex
creating en
taxes must speediliy be cut in
date to create oew jobs, Mr
lato
prowse cites . . a freelance
jourralist.
1 Feng.
$3 \&$ Rue SlSSenech.
Paris
France
UK productivity
UK productivity rose by 70 per
cent over tbe past decade. The
nigure in yesterday's leltier
foun Mr M Mark $H$ J. Radclife
was incorrectly printed


INTERNATIONAL PACKAGING AND THE ENVIRONMENT


ONFERENCES


Mr Ciemens Stroetmann Faderal Ministry for the Environment, Germany

Mr Yannis Paleokrassas Mr Colin J Williams
SCA Packaging Business Group
Mr Matthias K Miranda

Mr Andrew Somogyi
Mr John Chamberiin Iggesund Paperboard (Workington) Ltd

Mr Amédée Chomel Hypermarchés

## EINANCAL TIMES FRiDAX AUCUST 20199

## FINANCIAL TIMES

Number One Southwark Bridge, London SE1 9HL
Tel: 071-873. 3000 Telex: 922186 Fax $071-4075700$
Friday August 201993

## Germany's challenge



Focus at Kodak


## Iron fist in a velvet glove

Is an ex-journalist and Mandarin scholar the right man to run a UK clearing bank, ask Tony Jackson and John Gapper
 ver his main area of executive woole, its management of risk.
When I saw Peter last week, be
said he manted
 Mro. Buston makes a similar point.
There are areas of is that there's a huge is that there's a huge I don't know what

We actually mrote the joh descrip-
 said. Yet some observers beilieve the
potential for orr buxton to see
guidance on strategy from either Si .


## OBSERVER

Not enough rights left
 at Westminster with MPs off on
their bols.
But this But this time its rife and the
rumoor-mongers are showing a
particularly keen thenest in pumour-mongers are showing a
particuarly ken titterst in the
metceal roilctetins of education medtceal buletetis or education
secrear Jobun Patten and the DT
boss Michael Heselthe.
 conimue, the argument ruws
prime mimister would have an
openime to minish off what he opening to mish of what he
started In May when he sacked
chancellor Norman Lamont
 Tory parts's disaftected right Thes
are dismaes by the monopoly of
wets in the main economic
 departments (Kenuetin Clarke,
Davir Hmen and Heslatine himseli).
But the right's problem remains But the right's problem remains
the
Rearoantion oc redble altematives. Baroness Blatch would be an
obvious sucacessor to Patten She
is not one of them, and nor is is not one of them, and nor secretary and Peter walker proteg securetary and Peter walker protege
TTe tigyts only real
tatar is the cercbral Jobn Redwood but he has
ount purst been iviven Wales.
The assurumption is that Hema






Losses lead to shake-up at the top

## Ford's German chief may sue over transfer

| By Kevis Done, Motor incustry Correspondent in London | Ford of Europe claimed on Wednesday tbat Mr Hardiman's gove was part of normal management changes. but | Mr Weber said that the first that Mr Hardiman had heard of his lmpending dismissal was from German newspaper reports |
| :---: | :---: | :---: |
| FORD, the US carmaker, became | embroiled in public conflict yes- |  |
| day with one of its top ex | Hight tee shake-up by | able settlement witb Ford, but |
| es in Germany, in the latest |  | the other side mast move. We |
| ke-up of its European man. |  |  |
| ${ }_{\text {alem }}^{\text {agement }}$ John |  |  |
| this week from bis position as |  |  |
|  |  |  |
|  |  |  |
|  |  |  |
| Form of Europe ann |  |  |
|  | pa |  |
| anati |  |  |
|  |  |  |
|  |  |  |
|  |  |  |
|  |  |  |
|  |  |  |
|  |  |  |
|  |  |  |
|  |  |  |
|  |  |  |
|  |  |  |
|  |  |  |
|  |  |  |
|  |  |  |

US trade deficit soars 44\% as imports hit record levels

|  |  |  |  |
| :---: | :---: | :---: | :---: |
| By Reuter in Washington | June from a | \$8.59bn. while imported con. <br> sumer goods grew in value by |  |
|  | The Commerce Department slighty revised its estimate for |  |  |
| bien |  |  |  |
|  |  |  |  |
| May to a reord si.g.gne while |  |  |  |
|  | Wuile emporst of consumer goods |  |  |
|  | One of the few brigot spots in exports was stronger sales |  |  |
| October 1887 . | clvilian aircratt, which rose in Yalue by ssilm to sichong. Boe-ing's forelgn dellveries were |  |  |
|  |  |  |  |
| in May. President Bill Clinton's |  |  |  |
|  | But imports of many goodsrose sharply and pushed the US rose sharpity the red on trade. Carfuther luports climbed $\$ 431 \mathrm{~m}$ to |  |  |
|  |  |  | don studio wbere tbe Touchatonefilm Who Framed Roget Rabbit's was made. |
|  |  | US chip reliance, |  |
| day | Israel retaliates after bomb attack |  |  |
| Contimued from Page 1 | Contuned from Page | Shinin, killing eight soldiers and wounding four.Tbe Hizhollah raid was the suicide | towns, left 130 deark. more than 600 wroun destroyed |
|  |  |  |  |
|  |  |  |  |
|  |  |  |  |
| He will be employed for tro |  |  |  |
|  |  |  |  |
|  |  |  |  |
|  |  |  |  |
|  | claimed that Hizbollab had |  |  |
|  | exploted three bombs and fired machine guns against an sraeli foot patrol near the village of |  |  |
| Fick |  |  |  |
|  |  |  |  |
| Europe today |  |  |  |
|  |  |  |  |
|  |  |  |  |
|  |  |  |  |
|  |  |  |  |  |  |  |
|  |  |  |  |
| tropivad values again with exceptionaly higafternoon readings over central Spain. |  |  |  |
| Black Sea. <br> Five-ciay forecenst <br> Concitions will graduaily deteriorate over |  |  |  |
|  |  |  |  |  |  |  |
| Concitions will graduaily deteriorate over Attantic will flow south meeting heat from |  |  |  |
| Athantic will flow south, meeting heat from from Sunday, heavy showers and thunder |  |  |  |
| will anter lha Low Countries and France. reach central and eastem Europe. Temperahures will drapNorth Sea countrles. |  |  |  |
|  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
| Todars rempanuness |  |  |  |
| now |  |  |  |
|  |  |  |  |
| 为 |  |  |  |
|  |  |  |  |
|  |  |  |  |  |  |  |
| (-) Lufthans |  |  |  |
|  |  |  |  |

attack


## COMPANIES \& MARKETS

Friday August 201993


Othe financtal times limited l93

## ABB to shed a further 7,000 staff

|  |  |
| :---: | :---: |
| ASEA Brown Boveri, the world's largest power engineering group. has reported flat pretax |  |
|  |  |
|  |  |
| has reported dat pre-tax prowls of$\$ 497 \mathrm{~m}$ for the first half and indi. cated that it sees Little improve- |  |
| ment for the rest of the year. ©Short-term growth prospect |  |
| in western Europe have not |  |
|  |  |
| inning of an |  |
| gtaal impact on ABB's range ofproducts, the Swiss-Swedish |  |
|  |  |
| group said <br> In view of the depressed state |  |
| of demand In Europe and North |  |
|  |  |
| gramme, eliminating a further |  |
| 7,000 jobs by the end of the year. |  |
|  |  |
| - Since ene spring of 10950 , the |  |
| has risen from 219000 at the end of last year to 218,000 because o |  |
|  |  |
| ABB said that 8 number of production and engineering plants |  |
|  |  |
|  |  |
|  |  |
| spokesman said the cuts would $\$ 332 \mathrm{~m}$ in the first half from |  |
| be made broadly across the | \$373m in the same period of last |
| group's divisions, with the exception of the power distribution |  |
| N New orders were down 22 per needed, but continued to increase |  |
|  |  |
|  |  |
| the |  |
| The level of new orders for power plants and transportation |  |
| equipment beld up close to the half and confirmed a forecast |  |
|  |  |
|  |  |
| plant sector, where they plunged profits for the full year, before 25 per ceint to \$22Abn.. non-recurring items, would be at |  |
|  |  |
| Grow revenues were off 5 per |  |
| Hricsson set to |  |
|  |  |
| Comble prothis |  |
| dS OLCPIS SUTg |  |
| By Christophor Brown-Humes th Stockholn | to become tbe group's biggest |
|  |  |
| telecommunications group, while public communications expects proits at least to doable sales increased 15 per cent to |  |
|  |  |
| $\begin{array}{ll}\text { in } 1993 \text { following a dramstic } \\ \text { recovery in firsthalr net income } & \text { SKr10.04bn } \\ \text {-Deliveries of mobile tele. }\end{array}$ |  |
| to SKr1.28bn ( $\$ 162 \mathrm{~m}$ ) from phones bave never been as highSKrsomas the level achieved during the |  |
| The first-half result nearly flist six months of 1993," Erics- |  |
|  |  |
| which it recorded for the wholeof last year and was made on the |  |
| back of strong increases in orders |  |
|  |  |
| and sales. Al business areas Sweden, Great Britain and china.increased income, the companyChina is the group's fastest grow- |  |
| sald orders for the period jumped 27 telecomms equipment there have |  |
|  |  |
|  |  |
| About half of the increase in both |  |
| figures was due to the deprecela. sive inve in |  |
|  |  |
| the groun's income has only beem |  |
| rency depreciaion because of its tion was still cautious, given thehelging policy. |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
| has come from the groups radio communications division. This includes mohile teiephones. which for the first time has over. taken public telecommonications <br> The company's B shares closed Skre lower at Skish6, still more than dounle the thich it started the year. |  |
|  |  |
|  |  |
|  |  |

Mannesmann falls into big losses


Christopher Brown-Humes and Karen Fossli on the rise of a sector
A burst of light for banks in Nordic gloom


$\qquad$

$\qquad$

encourayed the statebacked
 Sweden also bas plans. to
return Gota Bank and Nordbon ken to the private sector Nordonn-
The key. though. to the priwat-
sation or han
 euphoria of recent day
to he demonsteted.
Onitas rigotos. Page i4


Glaxo awaits patent ruling

|  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |

Brothers
trat
claxo

## Paribas strengthens retail banking network links



Seeking Ssnergies: André
Lexz-Lang, Paribas cbairman specialist finance unit
Ballque Paribas is on largesi players in ine French
invest ment banking scene investment hanking scene.
nith n network of to branches
dealing mains with corporate clients. Creditit du Nord is a

Unitas unveils plan for capital injections By Christopher Brown-Humes
ONITAS. Finland's. ONITAS. Finland
secondargest bearkng gropp second-largest banking grop.
yesterday nuven pliled plons to
strengthen its capital base by

 to a further 5150 m of prefer-
ence capital rrom interna-
tional markets.
It stid tbe funds woild
 enable 2t to withstand two
more years of of loses, and give
it the capacts to pand lend
ing when the Finulsb economy it the capactist to exppand lend
ing when the Finulsb economy
recovered.



Company failures seen to fall $15 \%$
${ }^{8}$
$\qquad$




 shareholders and non-sbare
holders timing of the offers has
been alded br e been arded by eridence of
reovery in the wider Nordice
hanking sector. This has
 Hise hy more than 50 per ceot,
to FiM2 ${ }^{2}$ in the last three
weeks
The e gronp is being cautious
aboot its prospects, sayiog it




 The bank's capital adequacy
ratio at the nend of July stood
at 112 per per cent. Howerer it
will rise to more than 13 per per
cont will rise to mor
ceant sif to fund
are sucessful.


## Recovery at Den Danske Bank


D
sitmit
pen danske

$\qquad$



Ferruzzis sell US interest for $\$ 47 \mathrm{~m}$


 Hich




 small but welcome cash injec,
tion into tbe debtliden Ferfin
holdung company.

August 1993


Keihin Electric Express Railway Co., Ltd.

## U.S.\$ 250,000,000

15/8 per cent. Notes 1997
with
Warrants
to subscribe for shares of common stock of Keihin Electric Express Railway Co., Ltd.

Yamaichi International (Europe) Limited
Fuji International Finance PLC
Credit Suisse First Boston Limited

Bank of Yokohama (Europe) S.A
IBJ International plc
Mitsubishi Trust International Limited Nikko Europe Plc
Sumitomo Trust International ple Baring Brothers \& Co., Limited Commerzbank Aktiengesellschaft Robert Fleming \& Co. Limited Kankaku (Europe) Limited
Lehman Brothers
Morgan Stanley International
Paribas Capital Markets
Société Générale

Daiwa Europe Limited Mitsubishi Finance International plc Mitsui Trust International Limited Nomura Internationa Yasuda Trust Europe Limited Cazenove \& Co. Daito Securities Europe Limited Goldman Sachs International Limited Kleinwort Benson Limited Merrill Lynch International Limited New Japan Securities Europe Limited Salomon Brothers International Limited

Taiheiyo Europe Limited

Westdeutsche Landesbank Girozentrale

Hutchison Whampoa back
in black with HK





 Sony profit drops 36\% in first quarter





Texas Instruments plans \$1bn plant

U.S. $\$ 100,000,000$

1. PER CENT. GUARANTEED NOTES DUE 1997 WTTH WARRANTS

Unconditionally and irrevocably guaranteed as to payment of principal and interest by
The Sakura Bank, Limited

ISSUE PRICE 100 PER CENT.

Nikko Europe Plc

| Barclays de Zoete Wedd Limited | Sakura Finance International Limited |
| :---: | :---: |
| Sanwa International pic orsan Int | Sanw Okasan International (Europe) Limited |
| Foji international Finance PLC | Baring Brothers \& Co., Limited |
| Cresvale Limited | Daiwa Europe L |
| Robert Fleming \& Co. Limited | oldman Sachs International Lim |
| Morgan Stanley International | ad Smith New Cour |
| Salomon Brothers International Li | Cosmo Securities (Europe) Limited |
| Credit Lyonnais Secarities | Credit Suisse First Boston Limited |
| Deutsche Bank AG London | MerrinLynh SociétéCénérale |
| Sanyo International Lim |  |
| Sumitomo Finance International pre |  |
| UBSLimited |  |





INTERNATIONAL COMPANIES AND FINANCE

## US Treasuries reach new highs on surprise trade data



| The deficit. the widest since Octoher 1987. was primarily the result of a sharp fall in exports, and indicated thatthe economy continues to the economy continues to | FT FIXED INTEREST INDICES |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Nesis is eno is ens 17 dey is ang 13 |  |  |  |
|  |  |  |  |  |
|  |  <br>  <br>  |  |  |  |
| Analysts said the deÏcit data suggested that second quarter real gross domestic product growth would have to be revised downward. |  |  |  |  |
|  | GILT EDCED ACTMIT |  |  |  |
|  |  | An 16 | As 13 |  |
|  | 戓 | ${ }_{128}^{981}$ | 124 | \% 28 |
| JAPANESE government ods were sold off sharply in |  |  |  |  |
|  |  |  |  |  |  |  |  |  |
| against the US dollar |  |  |  |  |
| mpening any hope | the yen weakened against |  |  |  |
|  | investors decided to take per ceot in June. |  |  |  |
| The Japanese governm |  |  |  |  |
| bood market closed lower in |  |  |  |  |
|  | rumorrs that a hig Middle stated tarset range of 4.5 to 6.5 |  |  |  |
|  |  |  |  |  |
|  | expectations and the band |  |  |  |
|  | which depressed the market. market initially greeted the hut dealers said the selling news with a sigh of relief |  |  |  |
|  | pressure became more intense |  |  |  |
|  |  |  |  |  |
| cent in Japan and then rose | hought dollars agatnst the yen. |  |  |  |
| further in London to 4.19 per |  |  |  |  |
|  | - ATTENTION in the the crisis in the European |  |  |  |
|  |  |  |  |  |
| $\begin{aligned} & \text { of the Bank of Japan. } \\ & \text { emphasised on Wednesday that } \end{aligned}$ | markets focused targely on |  |  |  |
|  |  |  |  |  |
|  |  |  |  |  |
| ever, any remaining | Bundeshank's much-awatited |  |  |  |



## 

 above the 81: per cent French Docemher 2012 W Whan due
bonds were fred to trade. the
spread tlatened slightly,

 ety rised czound thraugh an
offering or five-vear Euro.
bonds. The five year area is
seen to be the cheapest part of seen to be the cheapest part of
the vield curve for bornower.
CSFB. the lead manager. said CSFB the lead manager. snid
there was a lot of demand for
the hoods outside the Uk. The there was a lot of demand for
the boods outside the Th. The
bonds were priced to yield 65 basls points over the Thld per
cent UK government bond due
199s. When the honds were
 price of
iveaber US.5T. metriecting the Sweden raised Lnown
through an 1 ssulu of 10 year
Eurobonds, eocouraged hy the

| Wom | ${ }_{30}^{20}$ |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| mench frincs |  |  |  |  |  | 18 prsx. 12 Soim |
|  |  |  |  |  |  |  |
| Lun ${ }^{\text {Lapa }}$ |  |  |  | -209 |  |  |
|  |  |  | 1003 | Senon |  | Bank |
|  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
| en's deal was more ge flecting its lower creat I. The proceeds of th tere uoderstrod to hav Halifax Bulldiog |  | made its first puhlic offering in the Swiss franc market, raising SFrisom through an issue offive-vear boods. The honds were quoted at less 1.75 bid from an issue price of 1023. The Halifax said the proceeds hadling. |  |  |  | Banca Nazionale del Lavoro chose the dollar sector for it girst <br> Moody's, the US credit rating agency, took the bank off its reditwatch list last week anco affirmed the baok's rating of A2. |

MARKET STATISTICS



## FT-SE ACTUARIES INDICES



## Bulis to be made

 more attractive by Bundesbank| By David Wallar in FraniturtTHE Bundesbank yesterdayannounced reforms to the hid. |  |
| :---: | :---: |
|  |  |
|  |  |
| instruments introduced earierthis year in an attempt to soalsup excess liquidity created by |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
| Novel D-Mark warrants. |  |
| on Portugues |  |
| By Thacy Corrigax |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |



## Willis Corroon grows $\mathbf{1 7 \%}$ to $\mathbf{£ 6 3 m}$

| WLLIS CORROON, one of the UKS largest insurance brokers yesterday reported pre-tax <br>  in the six months ending June 30 . <br> to 5371 E367:Rm from continuing operations. <br> Mr Peter Stevens, head of corporate commnnications, were not going to do exciting things with the outside world but to consolidate. |
| :---: |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |

$\qquad$


## Cray's former chief offloads entire holding of 9 m shares



Bromasgrove in £3.68m disposal




## ACCOUNTANCY APPOINTMENTS

## Financial Adviser \& Internal Auditor

Saudi Arabia . £high, tax free
 Key responsibiliries
: ensurug meiticuius pontomance ot transaction
Essential qualifications




KPAGG Management Consulting
Saudi Arabia
whiteheadselection

## Director of Finance

Strong commercial and marketing focus
London
c. $£ 45,000+$ car + benefits

This leading UK hased international surveving practice has officess and parnarships accoss Europe. USAA. Far East.
 prestigious clenss.








$A$ Whiteheod Mann Group PLC company.

|  | Sotheby's optimistic |
| :---: | :---: |
|  |  |
|  |  |
|  | in divide |
|  | By Karen Zagor in New York |
|  | SOTEEBY'S Holdings, the auction house, has cat its auction house, has cut its quarterly dividend from 15 <br> t d |
|  |  |
|  | ate future earaings The company, which |
|  | The |
|  |  |
|  |  |
|  | dent and chier executive said |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  | Yorkshire Elec plans expansion into Finland <br> Ey Peter Pearse |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  | company to expand its core snpply outside the UK. |
|  |  |
|  |  |
|  | and district heatiog busi- |
|  | Mr Tooy Colemao, group fioaoce director, sald he |
|  |  |
|  |  |
|  | ities of Tarka which bas aboot 50,000 customers. |
|  |  |
|  |  |
|  | It would be "pretty arms. |
|  |  |

$\left\lvert\, \begin{aligned} & \text { Hillsdown disposes of } \\ & \text { abattoir to Goodman }\end{aligned}\right.$
$\begin{array}{ll}\text { By Maggie Ury } & \begin{array}{l}\text { down to annoumos in March an } \\ \text { accelerated reduction in its }\end{array} \\ \text { HildSDOWN }\end{array}$



 The
Mbich
Dovoo
is a
in
intern
own
whi
tio
io
its
an
ove
ove

## Palmerston

 seeks new capital
 shortiall in sharebolders' funds
of ahout
They
fhey said it They said it was esseotial for
the compayn's future that
there was an lijection of new


## Refinancing for

 Phoenix TimberPhoenlx Timber yesterday
 nants and the need for sub.
stantial provsions to he
annourced with its results for
the $y$ yar to March It will makke a s.fors rigbts
Lsue at Sp a share to raise

## FINANCIAL TIMES CONFERENCES

## FINANCIAL REPORTING IN THE UK

## London, 27 September 1993

The conference will review the recent changes proposed by the Accounting Standards Board and their impact on reported company profits and balance sheets from the point of view of all the interested parties.
Speakers include:

Sir Bryan Carsberg
Accounting Standards Board
Mr Peter Holgate
Coopers \& Lybrand
Mr Ken Wild
Touche Ross \& Co
Mr David Damant
Credit Suisse Asset Management
Mr Nigel Stapleton
Reed Elsevier plc

Mr Edwin Glasgow QC Financial Reporting Review Panel
Mr Paul Rutteman CBE Ernst \& Young

Mr Mike Townsend Rolls-Royce plc<br>Mr James Carty Robson Rhodes<br>Mr Jim McCaughan Investment London Limited

A FINANCIAL TIMES CONFERENCE
in association with
WORLD ACCOUNTING REPORT
FINANCLAL REPORTING IN THE UK
$\square$ Please send me conference details
$\square$ Please send me detilis about exhibiting at the
$\square$ Cleases seoi ne detelis about Worrla Accounting Report
$\pi^{W} \begin{aligned} & \text { FINANCIAL TIMES } \\ & \text { CONFERENESS }\end{aligned}$

Finanacial Times Conference Organisalion
102108
Clierkenwel Road, London ECIM
SSA

Name Mr/Mrs'Ms: Other____________________


 t b

COMPANY NEWS: UK
Market share expected to fall in face of nuclear and gas-fired plants
Competition hits Nat Power

## By Michael Smith

$$
1
$$


over the next two years. he
said
His comments come amid
widespread speculation aboutwidespread speculation about
the future of National PowerT Clarke
 declines to £274,000
 and
 imp  Clarke is a a intimatelely owned
by CS Holdings (Credit Suisse).
M\&G Income shows 61\% net assets rise The split capital M\&G tricome
Investment Trust and a net
asset value of 70.6 p per capital
USD 150,000,000
SITITURO BANCARO
SAN PAOLODf TORINO
SPA.
Floating Rate Depositary
Receipts due 1998








NOTICE PUBLISHED BY TRIG SECRETARY OF STATE UNDER
SUBSECTIONS SSS) AND OO) OF THE TELECOMMUNICATION


 mole










 Ri

Dawsongroup shares jump 60p
nom mend



Conrad Ritblat cuts
losses to $£ 184,000$


$\qquad$

[^0]$$
\dot{a}^{e}
$$
$\qquad$


## Simply take your business and deposit

it in Sunderland Enterprise Park.
Here you can enjoy the benefits of an Enterprise Zone where the concessions are among the best in Europe.
$100 \%$ capital allowances. Exemption from local taxation and business rates. A relaxed planning regime. Freedom from administrative burdens.

And if that's not enough, you can take advantage of construction grants, amenity grants and city grants.

Incentives that have already helped companies like Barclays. Honeywell, Coniston Computers and Pearl Assurance

Call the Big Four Banks on 0800 838888 or cut the coupon.

Better be quick though, the offer closes April 2000.


## THE BIG FOUR BANKS OF

C



|  |  |
| :---: | :---: |
|  |  |
|  |  |
| and umaiy mito |  |
|  | ， |
|  |  |
|  |  |
|  |  |
|  |  |
|  | 为 |
|  |  |
|  |  |
|  |  |
|  |  |
| s likety to | Rival Topic systems to |
|  | reverudis |
|  |  |
|  | D，mimicme |
|  | 边 |
|  | tom |
|  |  |
| 边 |  |
| ， |  |
|  |  |
|  |  |

## INDIAN OPPORTUNITIES FUND

## US\＄100 million



CREDIT LYONNAIS SECURITIES ASIA


## Bristol Channel shares suspended



LIBERTY LIFE ASSOCIATION OF AFRICA LIMITED



INTERIM RESULTS FOR THE SIX MONTHS ENDED 30 JUNE 1993
CAPTTALLSATION SHARE AWARD OF 1,5 NEW FULLY PAII ORDINARY SHARES FOR EVERY 100 ORDINARY SHARES HELD IN LIBERTY LIFE ASSOCIATION OF AFRICA LIMITED AND RIGHT OF ELECTION TO RECEIVE THE interim cash dividend of 80 Cents per share in lieu thereof


Notes

 1992




 | respert |
| :---: |
| eliction |




 and capitisustion isemem













Changes in subsididites





|  |  |  |  |
| :---: | :---: | :---: | :---: |
| Intenss off －Minunly sharehalders | ${ }_{\substack{1 \\ 76,1 \\ 121,9}}$ |  |  |
| Total sharehulders enpital and rexicters mployex <br> ongererm labidanes <br> other resequrvel | $\begin{aligned} & 189+0,0 \\ & \text { s7, } \\ & 520 ; 0 \end{aligned}$ |  | ${ }^{\text {\％}}$ |
|  | T766， | 39986，0 | 4 T |
|  | 75582 | ${ }^{3359,3}$ | 33573．0 |
| Gorernment，municipal and utility sluch Debentures，mortgages and loan Properties <br> Phise and mutual hond units |  |  |  |
| Fincud atsicts <br> Gisher current assits | $\begin{gathered} 190 \\ 27965 \end{gathered}$ |  | （isy |
| Total Mestish |  | （108919 |  |
|  | 776.1 | 35956.0 | $340 \pi$ ， 9 |








4．Record new business





5．Con









On betall of the baind

## DCorran Chuirun <br> 



| Afic | United King |
| :---: | :---: |
| Central Recisisras Limited |  |
| Nort 13.1 Market | Boume touee |
|  | Bexkenham |

## ACCOUNTANCY COLUMN

## Mass of fine print may obscure judgments



THE COMPANY Aly


##  <br> $\qquad$

Mio maxt
ndiary:
strong acter
nptinur
Understan
$\qquad$ acrounting
cerprince
sind
and
and

Pleas Please send funh $x$, se


## FINANCIAL CONTROLLER

To contribute to fundamental cultural change,
introducing tight budgetary controls to reflect a new commercial understanding
c. $£ 45,000$, bonus + car

M4 Corridor
The speed of growth of this high profile rescurch and projeet manaigement organisation has meant an Inevitable aeceleration in vverhead spend. There is little income as yet, but the major sharchulders are Eontrol should newer pe focet: hey arc rightys insising, however, that the need for rigorous cost This new post will be responsible for striking he inpurant balance between eontrol and exeitement Current expenditure must be set against fulure achievement, and budgecs must be consistent with the both in understanding of the coonomles of the operation in the broadist sense and the abiliny to preach the gospel of inanneial systems and control whigh grade scientists and engineers. Experienee in a eoniracts or project m: management organnsation would obviotsty hclp, but above all we will be looking for bread commuluecial comprehension. robustness of intellect and style, proven managerial strength and
 Ssstenss, and we expect our hest candidates to be in their lave thiries or early Tories Bonus should bring total remuneration up to around L50.000. Please send full career details, quoting reference
WE31\% on hooh leticr and envelope to Terry Ward. Ward Executive Limmed, +6 George Street. Richmund-upon-Thames, Surrey TW9 1j):

WARD EXECUTIVE

```
    Cumammen
```










## financiatmmes <br> PRESENTING YOURSELF

Are you and your staff presenting the best image for your company?
In London on Tuesday 7h September 1993 at
The London Mariot Hotel Grosvenor Square. WI .815am-9.90am In Egham on Wednesday 8th September 1993 at
the Runyymede Hotiel. Windsor Road. Egham. Surrey. 8.5 amm - 930 am In Southampton on Tuesday Sth October 1993 at
the Novocel. 1 West Ouay Road, Southamplon, $8.15 \mathrm{am}-9.30 \mathrm{a}$ In Bristol on Wednesday 6th October 1903 at
the Grand Holel Broad Street Bristol $815 a m-930$ am


## BOREHAMWOOD, HERTS.

New age communications. A new breed of Accountant.

## Finance Director

£50,000 Eton

## Difecto

of
Albcraft
Financing


## PriceWaterhouse Iil <br> executive search a selection


rinancult tmiss friday auoust 20 iops


| Salary c. $£ 24,000$ p.a. + mileage allowance rtemporary posts-2 and 1 year contracts). <br> $\underset{\text { (permanent posts) }}{\text { Salary }} \mathbf{c . £ 2 4 , 0 0 0}$ p.a. + car + benefits (permanent posts) <br> The Investiggtion Accountant's Team is responsible for <br> A decision to strengthen of account <br> A decision to strengthen the Team has led to $\theta$ number of permmenent and temperary posts bocoming available, offering mature and experienced AAccunnatis an opportunty wo hold an important <br> At hithin a varied and fast-moving ervironment. <br> At least part-quarified, cancidates must have professional audit experience gained within an accounting firm, an enquiring mind and good communication skills. Candidates must be able to work in hostile ervironments, handle pressure with a calm approach and a sense of humour and be prepared to travel extensively throughout England and Was, win periodic attendance at head ofice in Leamington Spa. <br> ileage allowance. <br> Interested applicants should contact Sarah Bradiey, Personnel |  |
| :---: | :---: |
|  | Teilephone: 0926 g22088 for an application form $\&$ job description. Completed forms should be retumed by 2nd September 1993 . 13th September. <br> The Law Society is striving to be an equal opportunities employer, and welcomes applications from all socitions or or disability. |


|  | Financial Controller |
| :---: | :---: |
| Hitech |  |
|  |  |
|  |  |
| Essex/Hers | prospeets within an cxpanding group. We are seeking an assertive commercial acenuntant with a hands on' approach. Age likely to be in the range $33-45$. |
|  | In |
|  | 边 |
|  |  |

## APPOINTMENTS ADVERTISNG ADVERTISING Pears cery Wednesd 2pperass every Wecenscsday \& Thursday (UK) \& Fridy ( Intl)



## PEACO

## Group Finance Director

| North West | c $£ 38,000+$ Car + Benefits |
| :---: | :---: |
| Siner | lenemertp |
|  |  |
|  | 2mad |
|  |  |
|  |  |
|  |  |
|  |  |
| 何 |  |
|  |  |
|  |  |
|  |  |



T RECRUITMENT CONSULTANTS GROU RECRUITMIENT CONSULTAN ES SM 5P Tel: 071 -588 3588 or 071.5883576

## Major opportunity to move into front-line position

INVESTMENT BANKING NEW ISSUES MARKETING

## LONDON

## Highly attractive package plus full banking benefits

## MAJOR INTERNATIONAL FINANCIAL INSTITUTION

We invite applications from graduates, aged 28-35, with 4-5 years experience with e signiticart financial institution or boutique. This experience will have been gained in financial analysis or a support marketing environment on new issues and origination in Pan European and UK markets. A second language will be an advartage. As the sellecty establishing and developing strong client relationships. Essential qualities are a strong track record in a quazity organisation, the ability to work under pressure, numeracy and strong commundcationand intere-personal skills. Highty attractive remuneration package will be especially tailored to attract the best talent in the imarket phus banking benditian
Applications from Continental Europe, as well as the UK, are particularly welcome. Applicetions in strict conficidnce Applications from Continental Europe, as well as the UK, are particularly welcome. Applications in strict conkidence
under referance IBNIM24985/FT will be forwarded unopened to our cilient unless you list companies to which they should not be sent in a covering letter marked for the attention of the Security Manager. CJRA

## SENIOR ANALYST/ASSOCIATE

infrastructure finance
Salumon Brothers, one ot the world's leadidy intemational invesiment houses. is seeking :t highly moiu
basced inf ristructure finume group
The ideal cindidate will have an excellent degree in aq quantitative
discipline cpreferably coubbined with wi MBA or MSc wilh a financial discipline tpreferably coutbilud with au MBA or MSC wilh a financial
econonics hiast and some experience in projeci filunce. Applicants economices hiast and some caperience up propect filuace. Applitients
should already hive a basic understanding of investment bunking products acquited ciuher through current employment within the financial serviecs area or through relevanl industry experience. A high
enargy level and proven anal tical and interpersunal skills are energy level and proven anals sical and interpersinal skills are
prerequisies. In addilion, it hieht level of computer litericy. including prodequing experience. is ess cntiail.
The position olters excellent cirecer prospecti. as well as a substantial
 by a leading tonullicial institutiont Pleare write with h full CV io Tracy
Parnell, Salomen Brothers Internatiunal Limited. Victoria Plaza, ill Buckingham Palace Ruad. Lundon SWiW OSB

Salomon Brothers
MEMBER OF SFA

## NEW ISSUES

 For turther deperity plesee conlust fish hard firser.
SENIOR CREDT ANALYST
0 C28,000

ACCOUNT OFFICER-CORPORATE BANKING TO E50,000
CORPORATE FINANCE EXECTIVE

TRUSTEE MARKETING




## (3) Gordon Girewn

## UK Debt Derivatives Marketing

Excellent Salary + Banking Benefits + Bonus We are acting for one of the leading European derivative houses whlo is seeking to
expand Its presence within the European market. expand lts presence with in the European market.
On behalf of the derivatives division we now wish to appoint a high calibre marketer
with specifiti knowledge of deht derinatives The surcessul cindidate with specific knowledge of deht derivatives. The surcessful candidate. aged 25-29
vears, will be responsible for marketing interest rate swaps and options to a UK years, will be responsible for marketing interest nte swaps and options to a UK
client base. Ideally. he/she will be a well qualified graduale with possibly two years experience in supporting senior traders and marketers within the debt derivatives team of a najor organisation.
This is an outstanding upportunity $t$ join ome of the must sophisticated teams in
derivatives and the position will offer rapid career progression.
 Prince Rupert House, 64 Queen Street. London ECSR LHD.

SHEFFIELD-HAWORTH

ESTABLISHED SWEDISH STOCKBROKING PRACTICE
brecruit for its Lundon subsidinry the follouing sentior position MANAGER SPECIALIST EQUITY SALES Responsibilities will include tirding Scandinavian
Swiss/talian clientele on iuvestment striutesies.
 German (Swiss), Freench and Italinn. Previius relevant experien
$m$ marketa is essential. Competitive remuneration eackage on offer.

Write Bor B1634. Financual Times. One Southuark Bridgé London SE1 9HL

## APPOINTMENTS ADVERTISING

Appears every Wednesday, Thursday \& Friday (International edition only)

## Equity Derivatives

Our client is one of the leading institutions within the derivative products market. Due to the continued expansion of the equity derivatives division, this major European bank wishes to appoint high, caitore individuates should possess the drive and ambition to become market leaders in their specialised fiet.

OTC Equity Derivatives Trader
The team requires a trader with one or two years derivatives trading experience The position will involve proprietary trading and quoting to expenence
the in-house salesforce and the interbank market. Ideal candidates
shoud have should have a strong mathematical background together with an
indepth knowledge of the derivatives marke. Knowledge of running books on long term options in stocks and indices is an advantage.

Equity Warrants/Convertibles Trader We also require a highly educated graduate with one to three years
trading experience to take a responsible position within a dynamic trading experience to take a responsible position within a dynamic
trading team. Running a propinetary book, the role will encompass day to day management of the trading risk as well as servicing
customer requirements. Ideal candidates should have a strong customer requirements. Ideal candidates should have a strong
mathematical background followed by directexposure to warrant and mathematical bacheround followed bed directexposuretowarre of the
convertibles market making. preferably with knowledge European markets.

European Covered Warrants
A unique opportunity within the eroup for a bright graduate with 2 years experience within the equities markets. The role will involve producing stritegic literature for the global salesforce. developing
trading ideas, and assisting the salespeople on marketing and trading ideas, and assisting. the salespeople on marketing and
presentational work. Candidates should possess a solid backiground within equity and equity derivatives, béable to produce comprehensive. and well written marketing iteratire. and have the drive ind personality to integrate well into a diverse team.
Cindidates will be given considerable latitude in the development of their careers with particular emphasis on rapidtly developing their responsibilities and profile within the groiup. These positions offer a
competitive ssary, bonus and banking benefits competitive salary, bonus and banking beneifits.



SHEFHELD-HAWORTH

The jobs:
The chosen candidare will be responsible
torcnongcrigeraluetion of enele
in the world




 Our client will no
Interviews will take p
$\qquad$
 comblined wirth the cilitity to commuricate
 HFOBMAMON AND APPZICATIO


 Hout priarc. cmane.
MercuriUrval


FINANCIAL TIMES FRIPAY AUGUST 201993


## COMMODITIES AND AGRICULTURE

## CIS offered $50 \%$ export cut in aluminium talks



## Ukrainian grain estimate raised

imports to the community-_ grade material and was then
Haring fauled to reacb a
quick Harng, fauled to reacb a
quitable for most purposes. The
quick understanding with the
CiS producers the commission
report CIS producers. the commission
on August 7 said it would limit inports of CIId aluminium to to
would give a competitivid
advantage to producors outside the end of November to 80.000 the community who still had
tonnnes. That would give the
Eunlititited access to this lower European industry some
$\begin{aligned} & \text { priced metal } \\ & \text { breathing space } \\ & \text { negotile }\end{aligned}$ (uitions took place.


 lems. A full solution would
require that the ctis haw more
discipined export policies in disciptined export policies in
order to restore the world bal
ance of supply and demand

 baving an effect Russias for
eign rrade ministry nniounoed
on Wednesday that it woul cut the number or or organisa-
tions permitted to export met.
als from 132 to five and the
 Aristarkhova, adviser to Mr
Sergei Glayev. tbe forign
trade minister, said.
Wie had
 the past because of a n number
of incompetent exporters. Thi
orovoked all these of nocompetent exporters. antis
pruyoked
dumping campaigse against
Russiaz.

UKRAINLAN Agricultur ore th krinform nows angnes. said An earlier official forecast st year's 39 m -10 l tomes. recast was matr karasyk hay toa meeting of farm chiefs ral memain ylelds att 3.5 toonnes. ig to more than four telds ris said, state
surders
tral beuld


Philippines mining incentives 'not enough'

 cume but not poough. a chace thre frew mining code sbould yesterday, neports Reuter froum
Hanila Hanila satd chat the easing of a
constitutional rule $\begin{aligned} & \text { limitting for. } \\ & \text { eign }\end{aligned}$


Mexican oil giant profits from private tuition Commercial contractors are showing Pemex how to cut costs, writes Damian Fraser





 yivide bass aud keoceiv and and



 Sommad tumioneranent is
 Pemex's main problem is not that they don't have good people
in the field. Its the ponderous in the field. Its the
organisation above that'


## NZ dairy farmers face disappointing market returns

## By Terry Hall in Wellington silogram, giving some farmers

 kets in recent weeks kas mast oubt on the Neil Zealand
Dairs Baord's ability to meet
his seasor's targer pasput to Carmers.
the Mly Doyrd's chaidman, Spring. the hoard's chairman, told
dalry farmers. In his tradi-
dional pre season messame that

 Spring's forecasts are usuanly hell farmers pain fersinged the tom.
ing year. but this tlime be appears to have been overopti-
mistic, a board official indimistic, a board official indi-
cated yesterray. statement ras
Tade Mat a sime when the made at a time when whe
industry was in a huousut
mood foul 35.65 payout, to whice wason's
added varit the aded various sariry compant
nasments of up to NZS1 per

WORLD COMMODITIES PRICES


## Shares easier after turbulent session




##    

EQuITY FUTURES AND OPTIONS TRADINC



##  

|  |  |
| :---: | :---: |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |


| tated stocks. <br> Seaq volume remained h |  |
| :---: | :---: |
| 836.9m share |  |
| retail, or customer busin |  |
|  |  |
| day as overseas investo |  |
| buegties. |  |
| Traders said that foreign |  |
|  |  |
|  |  |
| line stocks. Non-F |  |
| shares made up around 6 |  |
|  |  |
| the FT-SE Mid 250 Index |  |
|  |  |
| The intermational blue chip |  |
| the US dollar came |  |
|  |  |
|  |  |
| 促 |  |
| the rene |  |
|  |  |
|  |  |
| is beavy setb |  |
| Domestic, interest.related. issues moved erratically as a miret challenged same of the |  |
|  |  |
|  |  |
| market challenged some of the |  |
| Acocum Dr |  |
|  |  |
|  |  |
|  |  |
| 边 |  |
|  |  |
|  |  |
|  |  |




## CROSSWORD






financhl times friday august 20 1993 C_ FT MANAGED FUNDS SERVIGE


## FT MANAGED FUNDS SERVICE





为


家


## 



 $=$ Et tuct

 : Sid




 4
 Hex

NASDAQ NATIONAL MARKET
-



## Dow struggles as data leave impetus lacking



## $\stackrel{\text { asha Pacific }}{\text { New }}$ fistful of 1993 highs around the Pacific Rim

| Tokyo | ker which will be bailed out $b$ | prising results on Wednesday. which triggered a rerating of |
| :---: | :---: | :---: |
| INVESTORS were discouraged by a lack of concrete measures the first meetting of the new government's economic affairs ministers. urites Emiko Tera. |  |  |
|  | ricah. the most | AUSTRALIA broke through |
|  | of the day, forged | the 1,900 barrier as buyers |
|  |  | suapped up industrial issues. |
|  | development of technology to | the Aul Ordinaries index clos- |
|  |  |  |
| ministers. uriles Emiko Tera. zono in Tokyo. |  | Turnover mas beavy at |
| The Niskel average lost ${ }^{\text {a }}$ / |  | A\$630.9m Brokers said Wall |
| ing moved between 20,603.56 and 20.903.09. Foreign investors and 20.903.09. Foregn | August 9. The stock |  |
|  | on hopes that tha govern |  |
| but the index faltered on sellog by financial institutions. Volume decilned to 350 m |  |  |
|  |  |  |
|  |  |  |
| shares from 288 m . Falls out numbered rises by 716 to 243 . Thith 184 issues unchanged The Topix index or all 11.10 to |  |  |
|  |  |  |
|  |  |  |
|  | est since Mar |  |
| tion stocks slipped 11.10 to 1,664. 76 , but in Landon the ISE/ Nikkel 50 index edged up 1.10 | Roundup |  |
|  |  |  |
|  |  |  |
|  | and |  |
|  | ng | aga and Telecoom rose 20 cents |
|  |  |  |
|  |  |  |
|  | NRW zealand |  |
|  | the |  |
|  |  |  |
|  |  |  |
|  |  |  |
|  | 61.94, or 3.2 per |  |
|  | to $\mathrm{g}, \mathrm{O}$ |  |
|  |  |  |
|  |  |  |
|  |  |  |
|  |  |  |
|  |  |  |
|  |  |  |
|  |  |  |
|  |  |  |

Bourses more pensive after recent gains


## China worries fail to halt Hong Kong's rise

Simon Davies discusses the issues which have helped drive the equity market higher


## FINANCIAL TIMES CONFERENCES

## WORLD ELECTRICITY

## London - 16 \& 17 November 1993

This annual meeting - the seventh in a series arranged jointly with Power.in Europe will provide a high-level forum for utilities and their regulators, as well as suppliers of equipment and services to the power business, to discuss how the electricity industry is responding to a more competitive environment.

Issues to be addressed include:

\author{

* Third Party Access <br> * Privatisation in emerging markets <br> * Tariffs and pricing in the CIS <br> * Fuel sources in a changing environment <br> * The US experience of DSM
}

Speakers will include:

Mr Nicholas Argyris
EEC
${ }_{\text {RWE Rolf Bierhoff }}$
Mr Gianfranco Castelli
ENEL SpA
Mr J Michael Austell
Mission Energy Limited
Mr Robert J Saunders
The World Bank

Mr Tan Aising Ministry of Electric Power, PRC Mr Jaap R van Deventer Eskom
Dr Mary D Archer
National Energy Foundation
Mr Jean-Pierre Jonchère Beicip Franlab

Professor Jan Popczyk
Polish Grid Company

A FINANCIAL TMMES CONFERENCE in association with POWER IN EUROPE



[^0]:    $\qquad$

